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ABSTRACT

This collection of 27 essays focuses on the challenges facing higher education, new approaches to planning that are necessary to respond to these challenges, and planning strategies and management approaches that address emerging issues of the new millennium. Part 1, "Redefining the External Context for Postsecondary Education," contains six essays that address some of the broad contextual changes and challenges facing postsecondary education and some of the external organizations, agencies, and dynamics that influence planning at the institutional level. The seven essays in Part 2, "Redirecting Institutions Through Contextual Planning," introduce a broader, more proactive approach to planning for this new environment and suggest how the primary elements of planning can be used to redirect institutions. Part 3, "Reorganizing Management Support for Planning," includes seven essays on various management and analytic functions that can help reshape institutions. Part 4, "Renewing Institutions and Planning for Academic Challenges," contains seven essays that focus again on approaches to some emerging planning issues that all institutions will face in the decade ahead. (Individual essays contain references.) (MDM)

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